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29 April 1969

MEMORANDUM FOR Secretaries of the Military Departments  
Chairman, Joint Chiefs of Staff  
Director, Defense Research and Engineering  
Assistant Secretaries of Defense  
Director, Defense Intelligence Agency  
Director, National Security Agency

SUBJECT: Management of DoD Intelligence Resources

After considering the recommendations of the Director, Bureau of the Budget, Director of Central Intelligence, and others, I recognize the importance of insuring continuous high level review of all of the Defense Department's intelligence programs. There is an apparent need to have one focal point for intelligence resource matters, including the development of a review and decision making process for intelligence resource allocation. The latter will integrate the program review of Defense intelligence programs with full recognition of the relationship of each program to the others and to the total efforts of the national intelligence community.

Accordingly, as of this date Mr. Robert F. Froehlke, Assistant Secretary of Defense (Administration) is assigned additional duty as Special Assistant for Intelligence to the Secretary and Deputy Secretary. In this role he will be our principal advisor on intelligence resource management.

In addition, I request the Special Assistant for Intelligence to provide me within 45 days a study of the intelligence efforts within the DoD. This study should analyze alternatives and provide recommendations in the following areas:

- a. DoD intelligence organizational structure, to include the responsibilities and relationships of elements of the OSD staff as well as the military departments, the JCS, DIA, and NSA.

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- b. The process by which national and DoD intelligence requirements are established.
- c. The means by which these requirements are satisfied including collection, processing, production, and dissemination of finished intelligence to appropriate user agencies.

The study should be coordinated with appropriate elements of the State and the intelligence community.

Please cooperate in assisting Mr. Froehlke in carrying out these tasks, particularly in his study of intelligence activities.

/s/

Melvin R. Laird